

The 10 Commandments of Release Engineering

Dinah McNutt
Google, Inc.
mcnutt@google.com



Release Engineering

“Accelerating the path from development to operations”



Overview

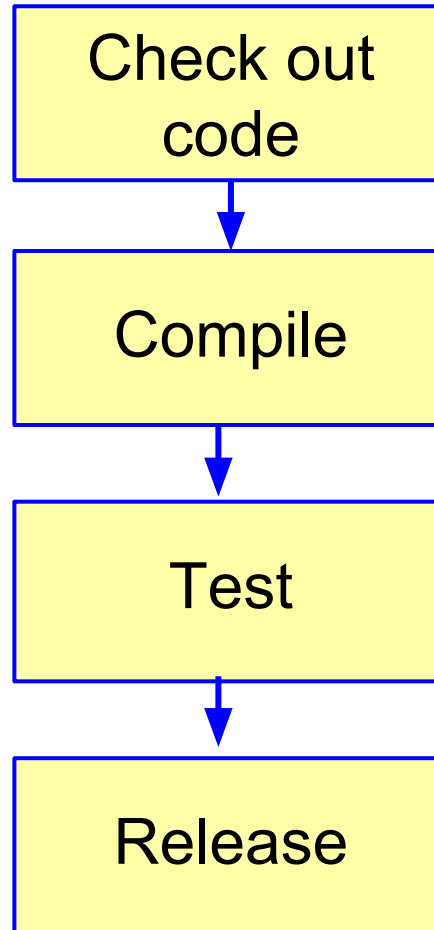
- These commandments are truths based on my 20+ years of developing commercial software
- Concepts apply to software products for both internal and external customers
- Ideas presented are my own, not necessarily Google's



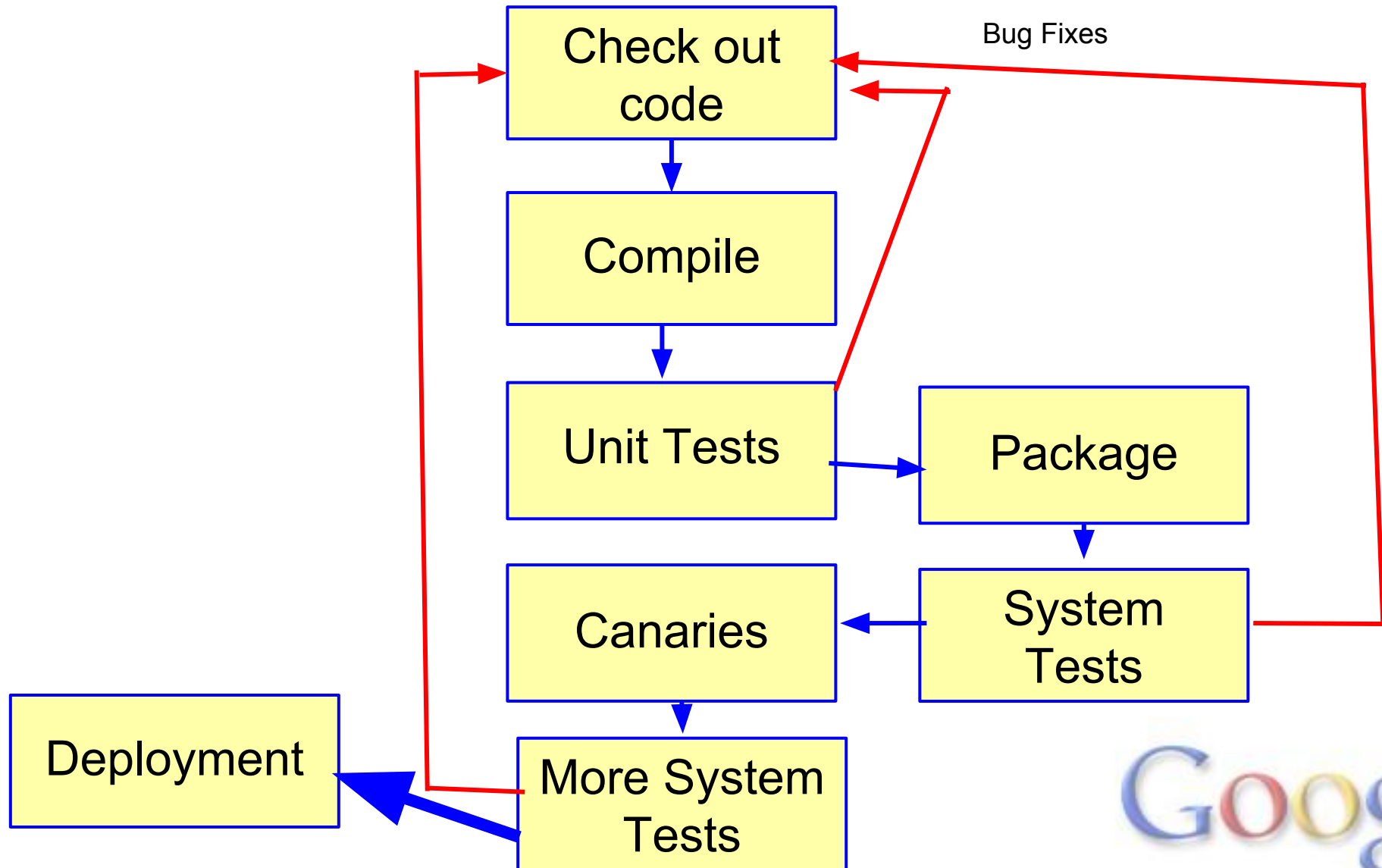
Background

- Release processes are usually an afterthought
- Most systems do the minimum required to "get it done"
- Release processes should be treated as products in their own right
- There is often a big disconnect between the developer writing the code, the person writing tests, and the system admin who installs it

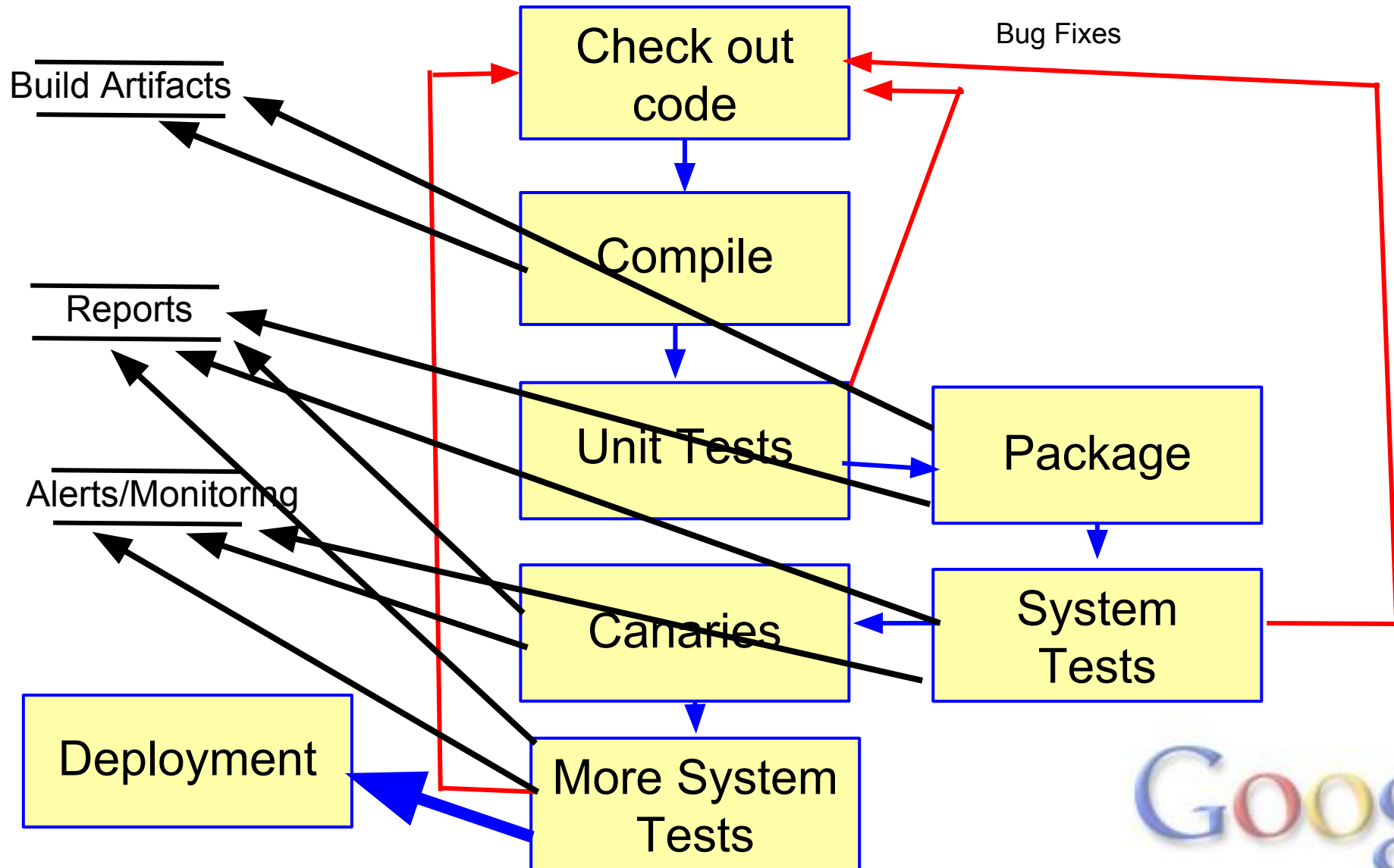
Steps in Release Process



The Real Process



The Real, Real Process



A decorative header at the top of the slide features four overlapping spheres: a green one on the left, and blue, red, and yellow ones on the right.

I

*Thou shalt use a source
code control system*

I - Thou shalt use a source code control system

- **Everything** needed to release should be under source control
 - source code
 - build files
 - build tools
 - documentation
- Doesn't matter what you use, just use something!

Reproducible Build Environment

- Not usually checked into a SCR, but still may need to be recreated:
 - Operating System
 - Compilers
 - Build tools
- Possible solutions:
 - Backups
 - Installation servers
 - Virtual machines



Configuration Management

- Binary dependencies
- Configuration files
- Manifests
- Change lists
- Machine configurations

But what about binaries?

- Binaries don't belong in an SCM
- If you must, consider a separate repository



Moral

Reproducibility is a
virtue

Google™

A decorative header at the top of the slide features four overlapping spheres: a green one on the left, and blue, red, and yellow ones on the right.

II

*Thou shalt use the right
tool(s) for the job*

II - Thou shalt use the right tool(s) for the job

Complex projects may require multiple build tools

Examples:

- `ant`, `maven`, `gradle` for java
- `make` for C and C++ - the dependency checking is crucial
- scripting languages (bash, python, etc.)





Moral

*Unnecessary
complexity is a sin*

Google™

A decorative header at the top of the slide features four overlapping spheres: a green one on the left, a blue one in the center, a red one to the right of the blue one, and a yellow one on the far right. A thin black horizontal line runs across the page just below the spheres.

III

Thou shalt write
portable and low-
maintenance build files

III - Thou shalt write portable and low-maintenance build files

- Plan to support multiple architectures and OS versions
- Use centralized configuration files for definitions common to build files
 - Compiler options will change between architectures
 - Editing hundreds of files for a single change is no fun
- Provide template files so developers can easily create new build files

Use a unique build ID

- Must provide enough information so the build can be uniquely identified and reproduced
- Examples:
 - 164532_20131008_2_RC00
 - 20131008_RC05
- Must be easily obtainable
 - Included in packaging
- Embedded in binaries



The top of the slide features a decorative header with the word "Moral" in a black serif font. Behind the text are several overlapping, semi-transparent circles in shades of green, blue, red, and yellow. A thin black horizontal line runs across the slide below the header.

Moral

Measure twice, cut
once.

*Knowing your
ancestry is a virtue.*

Google™

A decorative header at the top of the slide features several overlapping, semi-transparent spheres in various colors: a green one on the left, and blue, red, and yellow ones in the center and right.

IV

*Thou shalt use a release
process that is
reproducible*

IV - Thou shalt use a release process that is reproducible

And automated...
And unattended...
And reproducible...


- Adopt a continuous build policy
- Leverage open source tools like Jenkins, bamboo, buildbot, teamcity
- Write your own



Release Engineering as a Service

- Developers should be able to operate in self-service mode
- Tools should support implementation of best practices and policies
- This is where release engineers can offer significant value to their organizations



A decorative header at the top of the slide features four overlapping spheres: a green one on the left, and blue, red, and yellow ones on the right. A thin black horizontal line is positioned below the spheres.

v

Thou shalt use a
package manager

V - Thou shalt use a package manager

- Auditing
- Leverage installation/upgrade/removal capabilities
- Package summary (who, what, when, etc.)
- Built-in version tracking and dependency checking
- Manifest
- Use native package managers when possible



A decorative header featuring a horizontal line. Above the line, there are several overlapping circles in light green, light blue, light red, and light yellow. The word "Moral" is centered in a black serif font.

Moral

tar is not a package
manager...

A decorative header at the top of the slide features four overlapping spheres: a green one on the left, and blue, red, and yellow ones on the right.

VI

Thou shalt design an
upgrade process before
releasing version 1.0



VI - Thou shalt design an upgrade process before releasing version 1.0

- Packaging decisions can affect the ability to upgrade
- Design an upgrade process at the same time you are designing an installation process

Provide a complete install/upgrade/uninstall process

- Totally automated process
- Rollback AND roll forward
- Packages should be relocatable

A decorative header featuring a horizontal line. Above the line, there are several overlapping, semi-transparent spheres in shades of green, blue, red, and yellow. The word "Moral" is centered above the line in a black serif font.

Moral

Not thinking ahead is a
sin.

The Google logo, consisting of the word "Google" in its characteristic multi-colored font (blue, red, yellow, blue, green, red) with a trademark symbol (TM) to the right.

Google™

A decorative header at the top of the slide features four overlapping spheres: a green one on the left, and blue, red, and yellow ones to its right. A thin black horizontal line runs across the page just below the spheres.

VII

Thou shalt provide a
detailed log of what
thou hath done

VII - Thou shalt provide a detailed log of what thou hath done

- Installing/Patching/Upgrading/Removing software should provide a detailed log of what is happening
- Provide the ability to unpack and inspect the packages without installing
- Ideally there should be a "do nothing" option so I can see what is going to happen first
- Critical for troubleshooting problems



A decorative header at the top of the page features four overlapping spheres: a green one on the left, and blue, red, and yellow ones on the right. A thin black horizontal line runs across the page just below the spheres.

VIII

Thou shalt canary

VIII - Thou shalt canary

- Practice of using domestic canaries to detect carbon monoxide in coal mines
- In software, refers to rolling out a release to a small number of users
- Many problems only show up in a production environment
- Canarying can allow early detection

A decorative header at the top of the page features four overlapping spheres. From left to right, they are light green, light blue, light red, and light yellow. A thin black horizontal line runs across the page just below the spheres.

IX

Thou shalt keep the big
picture in mind

Google™

IX - Thou shalt keep the big picture in mind

- Remember, it's Dev -> DevOps



A decorative header at the top of the page features four overlapping spheres: a green one on the left, a blue one in the center, a red one to the right of the blue one, and a yellow one on the far right. A thin black horizontal line runs across the page just below these spheres.

X

Thou shalt apply these
commandments to
thyself

IX - Thou shalt apply these commandments to thyself

- Treat your release tools as products in their own write
- Dogfood your own best practices

Shameless Plug

The 2014 USENIX Summit on Release Engineering

June 20, 2014 Philadelphia

“From Dev to DevOps”

dinah@usenix.org



Sneak Peak at URES '14

- Caskey Dickson, Google, *“By their powers combined-- monitoring and automated releases are like peanut butter and chocolate”*
- Chuck Rossi, Facebook, *“Moving to Mobile”*
- Daniel Cordes, Portware, *“Deploying without a Web”*
- Daniel Zapata, Netflix, *“Going from 3 week to daily releases at Netflix”*



Sneak Peak at URES '14

- Glenn Brown, Maven Wave Partners, *“It Works on My Machine! How Container Technologies like Docker can Revolutionize Continuous Integration”*
- J. Paul Reed, Panel Discussion on *“The Future of Release Engineering”*
- Jared Morrow, Basho, *“Building Enterprise Software on GitHub”*
- John O’Duinn, Hortonworks, *Keynote*

